

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

---

**FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the quarterly period ended June 30, 2005

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-21918

**FLIR Systems, Inc.**

(Exact name of Registrant as specified in its charter)

**Oregon**

(State or other jurisdiction of  
incorporation or organization)

**27700A SW Parkway Avenue, Wilsonville, Oregon**  
(Address of principal executive offices)

**93-0708501**  
(I.R.S. Employer  
Identification No.)

**97070**  
(Zip Code)

**(503) 498-3547**

(Registrant's telephone number, including area code)

---

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes . No .

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

At July 29, 2005, there were 69,591,102 shares of the Registrant's common stock, \$0.01, par value, outstanding.

---

**INDEX**

**PART I. FINANCIAL INFORMATION**

Item 1.	Financial Statements	
	<a href="#">Consolidated Statements of Income – Three Months and Six Months Ended June 30, 2005 and 2004 (unaudited)</a>	1
	<a href="#">Consolidated Balance Sheets – June 30, 2005 and December 31, 2004 (unaudited)</a>	2
	<a href="#">Consolidated Statements of Cash Flows – Six Months Ended June 30, 2005 and 2004 (unaudited)</a>	3
	<a href="#">Notes to the Consolidated Financial Statements (unaudited)</a>	4
Item 2.	<a href="#">Management’s Discussion and Analysis of Financial Condition and Results of Operations</a>	12
Item 3.	<a href="#">Quantitative and Qualitative Disclosures about Market Risk</a>	16
Item 4.	<a href="#">Controls and Procedures</a>	17

**PART II. OTHER INFORMATION**

Item 1.	<a href="#">Legal Proceedings</a>	18
Item 2.	<a href="#">Unregistered Sales of Equity Securities and Use of Proceeds</a>	18
Item 3.	<a href="#">Defaults Upon Senior Securities</a>	18
Item 4.	<a href="#">Submission of Matters to a Vote of Shareholders</a>	18
Item 5.	<a href="#">Other Information</a>	19
Item 6.	<a href="#">Exhibits</a>	19
	<a href="#">Signature</a>	20

## PART 1. FINANCIAL INFORMATION

## Item 1. Financial Statements

## FLIR SYSTEMS, INC.

## CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share amounts)

(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Revenue	\$130,966	\$119,295	\$239,283	\$228,156
Cost of goods sold	59,639	58,271	109,370	113,712
Gross profit	71,327	61,024	129,913	114,444
Operating expenses:				
Research and development	13,970	10,784	27,225	21,382
Selling, general and administrative	25,031	23,026	49,227	43,986
Total operating expenses	39,001	33,810	76,452	65,368
Earnings from operations	32,326	27,214	53,461	49,076
Interest expense	1,972	2,006	3,967	4,107
Other (income) expenses, net	(2,852)	(224)	(3,586)	608
Earnings before income taxes	33,206	25,432	53,080	44,361
Income tax provision	8,634	7,506	13,801	13,752
Net earnings	\$ 24,572	\$ 17,926	\$ 39,279	\$ 30,609
Net earnings per share:				
Basic	\$ 0.35	\$ 0.27	\$ 0.56	\$ 0.46
Diluted	\$ 0.31	\$ 0.24	\$ 0.50	\$ 0.41

The accompanying notes are an integral part of these consolidated financial statements.

**FLIR SYSTEMS, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
**(In thousands, except par value)**  
**(Unaudited)**

	<u>June 30,</u> <u>2005</u>	<u>December 31,</u> <u>2004</u>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$107,982	\$ 120,692
Accounts receivable, net	109,092	116,928
Inventories, net	100,067	98,258
Prepaid expenses and other current assets	21,454	21,769
Deferred income taxes, net	9,771	9,771
Total current assets	348,366	367,418
Property and equipment, net	47,930	34,778
Deferred income taxes, net	18,709	12,573
Goodwill	149,475	149,475
Intangible assets, net	47,398	47,180
Other assets	14,319	8,691
	<u>\$626,197</u>	<u>\$ 620,115</u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 32,249	\$ 32,321
Deferred revenue	8,250	7,601
Accrued payroll and related liabilities	16,197	22,375
Accrued product warranties	5,581	5,465
Advance payments from customers	3,267	5,009
Other current liabilities	7,335	10,585
Accrued income taxes	2,979	5,626
Current portion of long-term debt	106	105
Total current liabilities	75,964	89,087
Long-term debt	205,720	205,335
Pension and other long-term liabilities	16,668	12,520
Commitments and contingencies		
Shareholders' equity:		
Preferred stock, \$0.01 par value, 10,000 shares authorized; no shares issued at June 30, 2005, and December 31, 2004	—	—
Common stock, \$0.01 par value, 200,000 shares authorized, 69,322 and 69,118 shares issued at June 30, 2005, and December 31, 2004, respectively, and additional paid-in capital	217,005	219,230
Retained earnings	112,162	72,883
Accumulated other comprehensive (loss) earnings	(1,322)	21,060
Total shareholders' equity	327,845	313,173
	<u>\$626,197</u>	<u>\$ 620,115</u>

The accompanying notes are an integral part of these consolidated financial statements.

**FLIR SYSTEMS, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)  
(Unaudited)

	Six Months Ended June 30,	
	2005	2004
<b>Cash flows from operating activities:</b>		
Net earnings	\$ 39,279	\$ 30,609
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	5,914	7,283
Disposals and write-offs of property and equipment	(27)	(68)
Deferred income taxes	(6,136)	—
Income tax benefit of stock options	7,025	10,231
Changes in operating assets and liabilities (excluding effect of acquisitions):		
Decrease (increase) in accounts receivable	1,645	(2,275)
Increase in inventories	(8,243)	(1,485)
Increase in prepaid expenses and other current assets	(679)	(315)
Increase in other assets	(254)	(528)
Increase (decrease) in accounts payable	1,304	(837)
Increase (decrease) in deferred revenue	1,258	(808)
Decrease in accrued payroll and other liabilities	(8,324)	(1,079)
Decrease in accrued income taxes	(2,468)	(2,351)
Increase in pension and other long-term liabilities	894	603
<b>Cash provided by operating activities</b>	<b>31,188</b>	<b>38,980</b>
<b>Cash flows from investing activities:</b>		
Additions to property and equipment	(17,698)	(6,914)
Proceeds on sale of property and equipment	56	149
Business acquisitions, net of cash acquired	(4,157)	(159,961)
Other investments	(1)	(617)
<b>Cash used by investing activities</b>	<b>(21,800)</b>	<b>(167,343)</b>
<b>Cash flows from financing activities:</b>		
Repayment of capital leases and other long-term debt	(52)	(3,691)
Repurchase of common stock	(25,524)	(3,144)
Proceeds from exercise of stock options	14,789	5,208
Proceeds from shares issued pursuant to employee stock purchase plan	1,485	758
<b>Cash used by financing activities</b>	<b>(9,302)</b>	<b>(869)</b>
Effect of exchange rate changes on cash	(12,796)	(1,758)
Net decrease in cash and cash equivalents	(12,710)	(130,990)
Cash and cash equivalents, beginning of period	120,692	197,993
<b>Cash and cash equivalents, end of period</b>	<b>\$107,982</b>	<b>\$ 67,003</b>
<b>Schedule of non-cash financing activities:</b>		
License rights acquired	\$ 4,146	\$ —

The accompanying notes are an integral part of these consolidated financial statements.

**FLIR SYSTEMS, INC.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

**Note 1. Basis of Presentation**

The accompanying consolidated financial statements of FLIR Systems, Inc. (the "Company") are unaudited and have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. In the opinion of management, these statements have been prepared on the same basis as the audited consolidated financial statements and include all adjustments, consisting of only normal recurring adjustments, necessary for a fair presentation of the consolidated financial position and results of operations for the interim periods. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. These consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2004.

The accompanying financial statements include the accounts of the Company and its wholly owned subsidiaries. All intercompany accounts and transactions have been eliminated. The results of operations for the interim periods presented are not necessarily indicative of the operating results to be expected for any subsequent interim period or for the year ending December 31, 2005.

On February 2, 2005, the Company effected a two-for-one split for each share of common stock outstanding on January 12, 2005. The Company issued approximately 34.6 million shares of common stock as a result of the stock split. The Company's number of shares and per share amounts of common stock have been restated to reflect the stock split for all periods presented.

Certain reclassifications have been made to prior year's data to conform to the current year's presentation. These reclassifications had no impact on previously reported results of operations or shareholders' equity.

**Note 2. Stock-based Compensation**

The Company has two stock incentive plans for employees and consultants, one stock option plan for non-employee directors and one employee stock purchase plan, which are more fully described in Notes 1 and 14 in the "Notes to the Consolidated Financial Statements" included in the Company's Annual Report on Form 10-K for the year ended December 31, 2004.

The Company follows the provisions of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations in accounting for its stock-based employee compensation plans. No stock-based employee compensation costs are reflected in net earnings, as all options granted under those plans had an exercise price equal to or greater than the market value of the underlying common stock on the date of grant.

FLIR SYSTEMS, INC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)  
(Unaudited)

**Note 2. Stock-based Compensation—(Continued)**

The following table illustrates the effect on net earnings and earnings per share if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Standards (“SFAS”) No. 123, “Accounting for Stock-Based Compensation,” to stock-based employee compensation (in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Net earnings – as reported	\$24,572	\$17,926	\$39,279	\$30,609
Deduct: Total stock-based compensation expense determined under fair value method	(2,357)	(4,259)	(9,222)	(7,371)
Net earnings – pro forma	\$22,215	\$13,667	\$30,057	\$23,238
Earnings per share:				
Basic – as reported	\$ 0.35	\$ 0.27	\$ 0.56	\$ 0.46
Diluted – as reported	\$ 0.31	\$ 0.24	\$ 0.50	\$ 0.41
Earnings per share:				
Basic – pro forma	\$ 0.32	\$ 0.20	\$ 0.43	\$ 0.35
Diluted – pro forma	\$ 0.29	\$ 0.18	\$ 0.39	\$ 0.32

The fair value of the stock-based awards granted in the three months and six months ended June 30, 2005 and 2004 reported above was estimated using the Black-Scholes option pricing model with the following weighted-average assumptions:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Employee Stock Option Plans:				
Risk-free interest rate	3.7%	2.7%	3.5%	2.4%
Expected dividend yield	0.0%	0.0%	0.0%	0.0%
Expected life	3 years	3 years	3 years	3 years
Expected volatility	42.8%	53.3%	43.8%	54.2%
Employee Stock Purchase Plan:				
Risk-free interest rate	2.7%	1.1%	2.7%	1.1%
Expected dividend yield	0.0%	0.0%	0.0%	0.0%
Expected life	6 months	6 months	6 months	6 months
Expected volatility	39.4%	37.3%	39.4%	37.3%

The effects of applying SFAS 123 in the above pro forma disclosures are not necessarily indicative of future amounts. The Black-Scholes option pricing model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option pricing models require the input of highly subjective assumptions, including the expected stock price volatility.

FLIR SYSTEMS, INC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)  
(Unaudited)

**Note 2. Stock-based Compensation—(Continued)**

Under the Black-Scholes option pricing model, the weighted-average estimated values of shares granted during the period were (in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Employee Stock Option Plans:				
Per share	\$ 8.51	\$ 8.52	\$ 9.62	\$ 7.58
Total estimated value	\$ 1,363	\$ 1,460	\$22,358	\$19,564
Employee Stock Purchase Plan:				
Per share	\$ 5.40	\$ 4.84	\$ 5.40	\$ 4.84
Total estimated value	\$ 762	\$ 491	\$ 762	\$ 491

**Note 3. Net Earnings Per Share**

Basic earnings per share is based on the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share is computed similar to basic earnings per share except that the weighted shares outstanding are increased to include additional shares from the assumed exercise of stock options, if dilutive, and from the assumed conversion of the \$210 million convertible notes. The number of additional shares from the assumed exercise of stock options is calculated by assuming that outstanding stock options were exercised and that the proceeds from such exercises were used to acquire shares of common stock at the average market price during the reporting period. The conversion of the convertible notes is assumed to have taken place on the date of issuance. In addition, net earnings used for purposes of computing diluted earnings per share is reported net earnings adjusted for interest costs of the convertible notes, net of statutory tax, as if the conversion had taken place when the convertible notes were issued. Diluted earnings per share for the three months and six months ended June 30, 2004, has been restated for the assumed conversion of the convertible notes.

The following table sets forth the reconciliation of the numerator and denominator utilized in the computation of basic and diluted earnings per share (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Numerator for earnings per share:				
Net earnings, as reported	\$24,572	\$17,926	\$39,279	\$30,609
Interest associated with convertible notes, net of tax	1,094	1,097	2,189	2,195
Net earnings available to common shareholders – diluted	\$25,666	\$19,023	\$41,468	\$32,804
Denominator:				
Weighted average number of common shares outstanding	69,519	67,204	69,536	66,815
Assumed exercises of stock options net of shares assumed reacquired under the treasury stock method	3,008	4,033	3,274	3,919
Assumed conversion of convertible notes	9,463	9,463	9,463	9,463
Diluted shares outstanding	81,990	80,700	82,273	80,197

FLIR SYSTEMS, INC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)  
(Unaudited)

**Note 3. Net Earnings Per Share—(Continued)**

The effect of stock options for the three months ended June 30, 2005 and 2004 that aggregated 2,178,000 and 8,000 shares, respectively, and for the six months ended June 30, 2005 and 2004 that aggregated 1,745,000 and 62,000, respectively, has been excluded for purposes of diluted earnings per share since the effect would have been anti-dilutive.

**Note 4. Inventories**

Inventories consist of the following (in thousands):

	June 30, 2005	December 31, 2004
Raw material and subassemblies	\$ 60,563	\$ 62,906
Work-in-progress	26,583	21,181
Finished goods	12,921	14,171
	<u>\$100,067</u>	<u>\$ 98,258</u>

**Note 5. Accrued Product Warranties**

The Company generally provides a one-year warranty on its products. A provision for the estimated future costs of warranty, based upon historical cost and product performance experience, is recorded when revenue is recognized. The following table summarizes the Company's warranty liability and activity (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Accrued product warranties, beginning of period	\$ 5,345	\$ 4,422	\$ 5,465	\$ 3,511
Amounts paid for warranty services	(1,131)	(1,004)	(1,897)	(2,259)
Warranty provisions for products sold	1,367	1,613	2,013	3,779
Aggregate changes related to pre-existing warranties	—	—	—	—
Accrued product warranties, end of period	<u>\$ 5,581</u>	<u>\$ 5,031</u>	<u>\$ 5,581</u>	<u>\$ 5,031</u>

**Note 6. Credit Agreements**

On April 28, 2004, the Company signed an amended and restated Credit Agreement ("Credit Agreement") with Bank of America, N.A., Union Bank of California, N.A., and U.S. Bank National Association. The agreement provides for a \$50 million, five-year revolving line of credit, with an option for an additional \$50 million until April 28, 2008. Under the Credit Agreement, borrowings will bear interest based upon the prime lending rate of the Bank of America or Eurodollar rates with a provision for a spread under/over such rates based upon the Company's leverage ratio. At June 30, 2005, the interest rate ranged from 4.50% to 5.75%. The Credit Agreement contains four financial covenants that require the maintenance of certain leverage ratios, in addition to minimum levels of EBITDA and consolidated net worth and a maximum level of capital expenditures, and is collateralized by substantially all assets of the Company. At June 30, 2005, the Company had no amounts outstanding under the Credit Agreement and was in compliance with these four financial covenants. The Company had \$1.8 million of letters of credit outstanding under the Credit Agreement at June 30, 2005, which reduces the total available credit.

## FLIR SYSTEMS, INC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)  
(Unaudited)**Note 6. Credit Agreements—(Continued)**

The Company, through two of its subsidiaries, has a 30 million Swedish Kroner (approximately \$3.8 million) line of credit at 2.7% and a \$2 million line of credit at 6.25% at June 30, 2005. At June 30, 2005, the Company had no amounts outstanding on these lines. The 30 million Swedish Kroner line of credit is secured primarily by accounts receivable and inventories of the Company's Sweden subsidiary and is subject to automatic renewal on an annual basis on December 31. The \$2 million line of credit is secured by substantially all assets of the Company's United Kingdom subsidiary and is subject to renegotiation annually on June 25.

**Note 7. Long-Term Debt**

In June 2003, the Company issued \$210 million of 3.0% senior convertible notes due 2023 in a private offering pursuant to Rule 144A under the Securities Act of 1933. The issuance was made through an initial offering of \$175 million of the notes made on June 11, 2003, and the subsequent exercise in full by the underwriters of their option to purchase an additional \$35 million of the notes on June 17, 2003. The net proceeds from the issuance were approximately \$203.9 million. Interest is payable semiannually on June 1 and December 1. The holders of the notes may convert all or some of their notes into shares of the Company's common stock at a conversion rate of 45.0612 shares per \$1,000 principal amount of notes prior to the maturity date in certain circumstances. The Company may redeem for cash all or part of the notes on or after June 8, 2010. The proceeds were used primarily for general corporate purposes, which included the acquisition of Indigo and other working capital and capital expenditure needs.

During the quarter ended September 30, 2004, one of the terms that allow for conversion of the Company's convertible notes, as described in the prospectus, was met. As of June 30, 2005, no note holders have elected to convert their notes into Company stock.

**Note 8. Comprehensive Earnings**

Comprehensive earnings includes net earnings, cumulative translation adjustments, additional minimum pension liability adjustments, if any, on the Company's Supplemental Executive Retirement Plan and fair value adjustments on available-for-sale securities that are reflected in shareholders' equity instead of net earnings. The following table sets forth the calculation of comprehensive earnings for the periods indicated (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Net earnings	\$ 24,572	\$ 17,926	\$ 39,279	\$ 30,609
Realization of previously unrealized losses on short-term investments	—	—	—	779
Translation adjustment	(13,834)	(77)	(22,382)	(2,952)
Total comprehensive earnings	\$ 10,738	\$ 17,849	\$ 16,897	\$ 28,436

Translation adjustments represent unrealized gains/losses in the translation of the financial statements of the Company's subsidiaries in accordance with SFAS 52, "Foreign Currency Translation." The Company has no intention of liquidating the assets of the foreign subsidiaries in the foreseeable future.

## FLIR SYSTEMS, INC.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

**Note 9. Pension Plans**

The Company previously offered most of the employees outside the United States participation in a defined benefit pension plan that has been curtailed. In addition, the Company offers a Supplemental Executive Retirement Plan for certain US executive officers of the Company. These plans are more fully described in Note 14 in the “Notes to the Consolidated Financial Statements” included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2004.

Components of net periodic benefit costs are as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
Service costs	\$ 61	\$ 84	\$ 123	\$ 168
Interest costs	164	152	330	305
Net amortization and deferral	70	52	138	103
Net periodic pension costs	<u>\$ 295</u>	<u>\$ 288</u>	<u>\$ 591</u>	<u>\$ 576</u>

**Note 10. Contingencies**

The Company is subject to legal proceedings, claims and litigation arising in the ordinary course of business. In accordance with SFAS 5, “Accounting for Contingencies,” the Company makes a provision for a liability when it is both probable that a liability has been incurred and the amount of loss can be reasonably estimated. The Company believes it has recorded adequate provisions for any probable and estimable losses.

**Note 11. Repurchase of Common Stock**

In April 2005, the Company’s Board of Directors authorized the repurchase of up to 3.0 million shares of the Company’s outstanding shares of Common Stock in the open market through April 2006. During the three months ended June 30, 2005, the Company repurchased 1.0 million shares for a total of \$25.5 million.

**Note 12. Operating Segments and Related Information***Operating Segments*

The Company has determined its operating segments to be the Thermography and Imaging market segments. The Thermography market is comprised of a broad range of commercial and industrial applications utilizing infrared cameras to provide precise temperature measurement. The Imaging market is comprised of a broad range of applications that is focused on providing enhanced vision capabilities where temperature measurement is not required, although differences in temperature are used to create an image. The Imaging market also includes high performance daylight imaging applications.

The accounting policies of each of the segments are the same. The Company evaluates performance based upon revenue and earnings from operations. On a consolidated basis, this amount represents earnings from operations as represented in the Consolidated Statement of Income. The Other segment consists of corporate expenses and certain other operating expenses not allocated to the operating segments for management reporting purposes.

Accounts receivable and inventories for operating segments are regularly reviewed by management and are reported below as segment assets. All remaining assets, liabilities, capital expenditures and depreciation are managed on a Company-wide basis.

FLIR SYSTEMS, INC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

**Note 12. Operating Segments and Related Information—(Continued)**

Operating segment information is as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
<b>Revenue:</b>				
Imaging	\$ 85,813	\$ 80,869	\$152,768	\$ 154,755
Thermography	45,153	38,426	86,515	73,401
	<u>\$130,966</u>	<u>\$119,295</u>	<u>\$239,283</u>	<u>\$ 228,156</u>
<b>Earnings from operations:</b>				
Imaging	\$ 25,511	\$ 20,945	\$ 39,712	\$ 37,251
Thermography	13,928	12,843	27,031	23,867
Other	(7,113)	(6,574)	(13,282)	(12,042)
	<u>\$ 32,326</u>	<u>\$ 27,214</u>	<u>\$ 53,461</u>	<u>\$ 49,076</u>
			<u>June 30, 2005</u>	<u>December 31, 2004</u>
<b>Segment assets (accounts receivable and inventories)</b>				
Imaging			\$151,419	\$ 147,281
Thermography			57,740	67,905
			<u>\$209,159</u>	<u>\$ 215,186</u>

*Revenue and Long-Lived Assets by Geographic Area*

Information related to revenue by significant geographical location is as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
United States	\$ 76,050	\$ 65,423	\$ 133,009	\$ 134,568
Europe	32,792	27,216	67,063	52,578
Other foreign	22,124	26,656	39,211	41,010
	<u>\$ 130,966</u>	<u>\$ 119,295</u>	<u>\$ 239,283</u>	<u>\$ 228,156</u>

Long-lived assets are comprised of net property and equipment, net identifiable intangible assets, goodwill and other assets. Long-lived assets by significant geographic locations are as follows (in thousands):

	June 30, 2005	December 31, 2004
United States	\$235,120	\$ 216,138
Europe	24,002	23,986
	<u>\$259,122</u>	<u>\$ 240,124</u>

## FLIR SYSTEMS, INC.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

**Note 12. Operating Segments and Related Information—(Continued)***Major Customers*

Revenue derived from major customers is as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2005	2004	2005	2004
US Government	\$49,890	\$45,423	\$82,964	\$93,306

**Note 13. Acquisition of Indigo Systems Corporation**

On January 6, 2004, pursuant to the terms of the Agreement and Plan of Merger and Reorganization dated as of October 21, 2003 by and among the Company, Indigo Systems Corporation (“Indigo”), Fiji Sub, Inc., and William Parrish, as Shareholders’ Agent, Fiji Sub Inc. was merged with and into Indigo (the “Merger”). As a result of the Merger, Indigo became a wholly owned subsidiary of the Company. The acquisition of Indigo was accounted for as a purchase as of January 6, 2004, and accordingly, the consolidated statements of income, consolidated balance sheets and consolidated statements of cash flows include the full effect of Indigo as a wholly owned subsidiary for all periods presented, including the effect of the acquisition on the Company’s cash flows.

**Note 14. Acquisition of Brysen Optical Corporation**

On May 12, 2005, the Company acquired for cash the net assets of Brysen Optical Corporation (“Brysen”), a maker of advanced optical coatings. The acquisition was accounted for as a purchase and the portion of the \$4.2 million purchase price, which includes professional fees and other costs directly associated with the acquisition, that is in excess of the net assets acquired is reported in intangible assets. The allocation of the purchase price has not been finalized. The operations of Brysen are not material to the Company’s consolidated financial statements.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

***Forward-Looking Statements***

*This Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements regarding future events and the future results of FLIR Systems, Inc. and its consolidated subsidiaries ("FLIR" or the "Company") that are based on current expectations, estimates and projections about the Company's business, management's beliefs, and assumptions made by FLIR's management. Words such as "expects," "anticipates," "intends," "plans," "believes," "sees," "estimates" and variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements due to numerous factors, including, but not limited to, those discussed in this "Management's Discussion and Analysis of Financial Condition and Results of Operations" as well as those discussed from time to time in the Company's other Securities and Exchange Commission filings and reports, including the Annual Report on Form 10-K for the year ended December 31, 2004. In addition, such statements could be affected by general industry and market conditions. Such forward-looking statements speak only as of the date on which they were made and FLIR does not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date of this Report. If the Company updates or corrects one or more forward-looking statements, investors and others should not conclude that the Company will make additional updates or corrections with respect to other forward-looking statements.*

**Results of Operations**

*Revenue.* The Company's revenue for the three months ended June 30, 2005 increased 9.8 percent, from \$119.3 million in the second quarter of 2004 to \$131.0 million in the second quarter of 2005. The Company's revenue for the six months ended June 30, 2005 increased 4.9 percent, from \$228.2 million in the first six months of 2004 to \$239.3 million in the first six months of 2005. The increase in revenue was due to an increase in unit volumes due to the growth in the demand for a number of applications for infrared technology and the ability of our products to meet those applications.

Imaging revenue increased \$4.9 million, or 6.1 percent, from \$80.9 million in the second quarter of 2004 to \$85.8 million in the second quarter of 2005. The increase in Imaging revenue in the second quarter of 2005 compared to the same period in 2004 was primarily due to an increase in unit sales of the Company's land and maritime systems. Imaging revenue for the six months ended June 30, 2005, decreased 1.3 percent, from \$154.8 million in the first six months of 2004 to \$152.8 million in the first six months of 2005. The slight decrease in Imaging revenue for the first six months of 2005 compared to the same period in 2004 was primarily due to declines in the sales of air-borne and maritime products offset by increases in the sales of land and security systems.

Thermography revenue increased 17.5 percent, from \$38.4 million in the second quarter of 2004 to \$45.2 million in the second quarter of 2005. Thermography revenue for the six months ended June 30, 2005 increased 17.9 percent, from \$73.4 million in the first six months of 2004 to \$86.5 million in the first six months of 2005. Higher Thermography revenue in the second quarter and first six months of 2005 was primarily due to an increase in unit sales of the E-Series and OEM products.

The timing of deliveries against large contracts, especially for the Company's Imaging products, can give rise to quarter to quarter and year over year fluctuations in the mix of revenue. Consequently, year over year comparisons for any given quarter may not be indicative of comparisons using longer time periods. While the Company currently expects an overall increase in total annual revenue for 2005 of between 13 percent and 15 percent, the mix of revenue between our Imaging and Thermography businesses and within certain product categories in our Imaging business will vary from quarter to quarter.

---

## [Table of Contents](#)

As a percentage of revenue, international sales were 41.9 percent and 45.2 percent for the quarters ended June 30, 2005 and 2004, respectively, and 44.4 percent and 41.0 percent for the first six months of 2005 and 2004, respectively. While the percentage of revenue from international sales will continue to fluctuate from quarter to quarter due to the timing of shipments under international and domestic government contracts, management anticipates that revenue from international sales as a percentage of total revenue will continue to comprise a significant percentage of revenue.

*Gross profit.* Gross profit for the quarter ended June 30, 2005 was \$71.3 million compared to \$61.0 million for the same quarter last year. As a percentage of revenue, gross profit increased from 51.2 percent in the second quarter of 2004 to 54.5 percent in the second quarter of 2005. Gross profit for the six months ended June 30, 2005 was \$129.9 million, or 54.3 percent of revenue, compared to \$114.4 million, or 50.2 percent of revenue, for the same period in 2004. The increase in gross profit as a percentage of revenue was due to the product mix within the Imaging segment, production efficiencies in the Company's Imaging facilities, the product mix between the Thermography and Imaging segments, lower detector costs from the use of Indigo detectors, and \$1.3 million of expense in 2004 related to the recognition of a portion of the one-time stepped-up values of the acquired inventories of Indigo.

*Research and development expenses.* Research and development expenses for the second quarter of 2005 totaled \$14.0 million, compared to \$10.8 million in the second quarter of 2004. Research and development expenses for the first six months of 2005 was \$27.2 million, compared to \$21.4 million for the same period of 2004. The increase in research and development expenses was due to the continued investment in new products and engineering to enable future growth. As a percentage of revenue, research and development expenses were 10.7 percent and 9.0 percent for the three months ended June 30, 2005 and 2004, respectively, and 11.4 percent and 9.4 percent for the six months ended June 30, 2005 and 2004.

*Selling, general and administrative expenses.* Selling, general and administrative expenses were \$25.0 million for the quarter ended June 30, 2005, compared to \$23.0 million for the quarter ended June 30, 2004. Selling, general and administrative expenses for the first six months of 2005 were \$49.2 million, compared to \$44.0 million for the same period in 2004. The increase in selling, general and administrative expenses was due to the continued growth in the business. Included in selling, general and administrative expense are charges related to legal and professional fees associated with our indemnification and cost advancement payments on behalf of former officers who are the subject of criminal and civil enforcement actions. Such indemnification and cost advancement expenses totaled \$1.3 million and \$604,000 for the quarters ended June 30, 2005 and 2004, respectively, and \$2.0 million and \$1.0 million for the six months ended June 30, 2005 and 2004, respectively.

Selling, general and administrative expenses as a percentage of revenue were 19.1 percent and 19.3 percent for the quarters ended June 30, 2005 and 2004, respectively, and 20.6 percent and 19.3 percent for the six months ended June 30, 2005 and 2004, respectively.

*Interest expense.* Interest expense was \$2.0 million for the second quarter of 2005 and 2004, and \$4.0 million and \$4.1 million for the six months ended June 30, 2005 and 2004, respectively. Interest expense is primarily attributable to the accrual of interest on the convertible notes that the Company issued in June 2003 and the amortization of the related costs of the issuance of the notes.

*Other income/expense.* For the quarter ended June 30, 2005 and 2004, the Company recorded other income of \$2.9 million and \$224,000, respectively. For the six months ended June 30, 2005, the Company recorded other income of \$3.6 million, compared to other expense of \$608,000 for the same period of 2004. The other income in the second quarter and first six months of 2005 consists primarily of foreign currency transaction gains in Europe of \$2.0 million and \$2.0 million, respectively, and interest income. The other income in the second quarter of 2004 was primarily due to interest income earned on short-term investments. The other expense in the first six months of 2004 was primarily due to realized losses from short-term investments in the first three months of 2004 and foreign currency transaction losses in Europe, offset by interest income from invested cash at certain foreign subsidiaries.

---

## [Table of Contents](#)

*Income taxes.* The income tax provision of \$13.8 million for the six months ended June 30, 2005, represents an effective tax rate of 26 percent, which reflects the Company's estimate of expected year-end earnings and losses and resulting taxes in its various tax jurisdictions. The effective tax rate for the first six months of 2004 was 31 percent. The Company's effective tax rate is lower than the US Federal tax rate of 35 percent because of lower foreign tax rates, the effect of the Company's current foreign tax structure and estimated tax credits.

The Company is in the process of evaluating whether it will repatriate foreign earnings under the repatriation provisions of the American Jobs Creation Act of 2004. The deduction is subject to a number of limitations and, as of today, uncertainty remains as to how to interpret numerous provisions in the Act. As such, management is not yet in a position to decide on whether, and to what extent, if any, foreign earnings that have not yet been remitted to the US might be repatriated. For the Company, the one-year period during which the qualifying distributions can be made expires on December 31, 2005.

### **Liquidity and Capital Resources**

At June 30, 2005, the Company had cash and cash equivalents on hand of \$108.0 million compared to \$120.7 million at December 31, 2004. The decrease in cash and cash equivalents was primarily due to \$25.5 million used to repurchase approximately 1 million shares of the Company's common stock, capital expenditures of \$17.7 million, including the purchase of a building and associated property in Wilsonville, Oregon for \$10.2 million, and the acquisition of Brysen Optical Corporation for \$4.2 million offset by cash provided from operations and proceeds from the exercise of stock options.

Accounts receivable decreased from \$116.9 million at December 31, 2004 to \$109.1 million at June 30, 2005. The decrease was primarily attributable to the decrease in revenue during the second quarter of 2005, compared to the quarter ended December 31, 2004.

At June 30, 2005, the Company had inventories of \$100.1 million compared to \$98.3 million at December 31, 2004. The increase was primarily due to general growth in the business and recent and planned new product introductions.

Property and equipment increased from \$34.8 million at December 31, 2004 to \$47.9 million at June 30, 2005. The increase was primarily related to the purchase of the Wilsonville, Oregon, property in the first quarter of 2005.

The Company's investing activities totaled \$8.1 million and \$5.3 million for the three months ended June 30, 2005 and 2004, respectively, and \$21.8 million and \$167.3 million for the six months ended June 30, 2005 and 2004, respectively. The higher level of investing in the first six months of 2004 was primarily due to the acquisition of Indigo.

Other assets at June 30, 2005 were \$14.3 million compared to \$8.7 million at December 31, 2004. The increase is primarily due to license rights acquired by the Santa Barbara operations in the first quarter of 2005.

Accrued payroll and related liabilities was \$16.2 million at June 30, 2005 compared to \$22.4 million at December 31, 2004. The decrease is primarily due to the timing of payroll payments, including the payments for commissions and incentives accrued at December 31, 2004.

Pension and other long-term liabilities increased from \$12.5 million at December 31, 2004 to \$16.7 million at June 30, 2005. The increase is primarily due to minimum obligations related to the licensing rights acquired by the Santa Barbara operations (Indigo).

On April 28, 2004, the Company signed an amended and restated Credit Agreement ("Credit Agreement") with Bank of America, N.A., Union Bank of California, N.A., and U.S. Bank National Association. The agreement provides for a \$50 million, five-year revolving line of credit, with an option for an additional \$50 million until April 28, 2008. Under the Credit Agreement, borrowings will bear interest based upon the prime lending rate of the Bank of America or Eurodollar rates with a provision for a spread under/over such

---

## [Table of Contents](#)

rates based upon the Company's leverage ratio. At June 30, 2005, the interest rate ranged from 4.50% to 5.75%. The Credit Agreement contains four financial covenants that require the maintenance of certain leverage ratios, in addition to minimum levels of EBITDA and consolidated net worth and a maximum level of capital expenditures, and is collateralized by substantially all assets of the Company. At June 30, 2005, the Company had no amounts outstanding under the Credit Agreement and was in compliance with these four financial covenants. The Company had \$1.8 million of letters of credit outstanding under the Credit Agreement at June 30, 2005, which reduces the total available credit.

The Company, through two of its subsidiaries, has a 30 million Swedish Kroner (approximately \$3.8 million) line of credit at 2.7% and a \$2 million line of credit at 6.25% at June 30, 2005. At June 30, 2005, the Company had no amounts outstanding on these lines. The 30 million Swedish Kroner line of credit is secured primarily by accounts receivable and inventories of the Company's Sweden subsidiary and is subject to automatic renewal on an annual basis on December 31. The \$2 million line of credit is secured by substantially all assets of the Company's United Kingdom subsidiary and is subject to renegotiation annually on June 25.

In June 2003, the Company issued \$210 million of 3.0% senior convertible notes due 2023 in a private offering pursuant to Rule 144A under the Securities Act of 1933. The issuance was made through an initial offering of \$175 million of the notes made on June 11, 2003, and the subsequent exercise in full by the underwriters of their option to purchase an additional \$35 million of the notes on June 17, 2003. The net proceeds from the issuance were approximately \$203.9 million. Interest is payable semiannually on June 1 and December 1 of each year. The holders of the notes may convert all or some of their notes into shares of the Company's common stock at a conversion rate of 45.0612 shares per \$1,000 principal amount of notes prior to the maturity date in certain circumstances. The Company may redeem for cash all or part of the notes on or after June 8, 2010. The proceeds were used primarily for general corporate purposes, which included the acquisition of Indigo and other working capital and capital expenditure needs.

During the quarter ended September 30, 2004, one of the terms that allow for conversion of the Company's convertible notes, as described in the prospectus, was met. As of June 30, 2005, no note holders have elected to convert their notes into Company stock.

On April 14, 2005, the Company's Board of Directors authorized the repurchase of up to 3 million shares of the Company's outstanding common stock and up to \$100 million of its outstanding convertible notes. During the quarter ended June 30, 2005, the Company repurchased approximately 1 million shares for \$25.5 million. The timing and the amount of any future repurchases of common stock or convertible notes will be determined based on our evaluation of market conditions and other factors.

We believe that our existing cash combined with the cash we anticipate to generate from operating activities and our available credit facilities and financing available from other sources will be sufficient to meet our cash requirements for the foreseeable future. We do not have any significant capital commitments for the coming year nor are we aware of any significant events or conditions that are likely to have a material impact on the Company's liquidity.

### **Contractual Obligations**

There have been no significant changes to the Company's contractual obligations since December 31, 2004.

### **New Accounting Pronouncements**

In December 2004, the Financial Accounting Standards Board ("FASB") issued a revision of SFAS 123, "Share-Based Payment." This statement supersedes APB Opinion No. 25, "Accounting for Stock Issued to Employees." This amendment requires the recognition of the cost of employee services received in exchange for valuable equity instruments issued, and liabilities incurred, to employees in share-based payment transactions.

---

## [Table of Contents](#)

Effective April 20, 2005, the Securities and Exchange Commission has amended Regulation S-X to amend the date for compliance with the revision of SFAS 123. The statement is effective for the first annual reporting period beginning after June 15, 2005. Accordingly, the Company will adopt the revision of SFAS 123 on January 1, 2006. The impact of adopting the revision of SFAS 123 is impracticable to estimate at this time and is contingent upon the number and nature of future options granted, the selected transition method and the selection of an option valuation model. The adoption of this statement will have no impact on the Company's cash flows.

In November 2004, FASB issued SFAS 151, "Inventory Costs." This statement amends the guidance in chapter 4 of ARB No. 43, "Inventory Pricing," to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs and wasted material. This statement requires that those items be recognized as current period charges regardless of whether they meet the criterion of "so abnormal" and requires that allocation of fixed production overheads to the costs of conversion be based on normal capacity of the production facilities. The statement is effective for inventory costs incurred during the fiscal year beginning after June 15, 2005. Accordingly, the Company will adopt SFAS 151 on January 1, 2006 and does not expect a material effect on the Company's financial position or results of operations.

In May 2005, FASB issued SFAS 154, "Accounting Changes and Error Corrections." This statement replaces APB Opinion No. 20, "Accounting Changes," and SFAS 3, "Reporting Accounting Changes in Interim Financial Statements," and changes the requirements for the accounting for and reporting of a change in accounting principle. The statement is effective for the fiscal year beginning after December 15, 2005. Accordingly, the Company will adopt SFAS 154 on January 1, 2006.

In June 2005, FASB issued FASB Staff Position No. 143-1, "Accounting for Electronic Equipment Waste Obligations," to address the accounting for obligations associated with Directive 2002/96/EC on Waste Electrical and Electronic Equipment adopted by the European Union. This guidance is effective beginning on the later of the first reporting period ending after June 8, 2005 or the date of adoption of the law by the applicable EU member country. The impact of this guidance for the quarter ended June 30, 2005 for the Company's "historical waste" was not material and the Company is currently in the process of interpreting these new laws and evaluating the financial impact in the countries in which it operates.

### **Risk Factors**

The Company reaffirms the risk factors as reported in our Form 10-K for the year ended December 31, 2004.

### **Critical Accounting Policies and Estimates**

The Company reaffirms the critical accounting policies and our use of estimates as reported in our Form 10-K for the year ended December 31, 2004.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

There has been no material change in the Company's reported market risk since the filing of the Company's 2004 Annual Report on Form 10-K, which was filed with the Securities and Exchange Commission on March 4, 2005.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

As of June 30, 2005, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and the Company's Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on the evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports it files or submits under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms.

**Changes in Internal Control Over Financial Reporting**

There were no significant changes in the Company's internal control over financial reporting or in other factors that could significantly affect these controls including any corrective actions with regard to significant deficiencies and material weaknesses during the period covered by this report.

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

The Company is subject to legal proceedings, claims and litigation arising in the ordinary course of business. In accordance with Statement of Financial Accounting Standards No. 5 "Accounting for Contingencies," the Company makes a provision for a liability when it is both probable that a liability has been incurred and the amount of loss can be reasonably estimated. Management believes it has recorded adequate provisions for any probable and estimable losses.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

In April 2005, the Company's Board of Directors authorized the repurchase of up to 3.0 million shares of the Company's outstanding shares of Common Stock in the open market through April 2006. All shares repurchased will be subject to applicable securities law, and at times and in amounts as management deems appropriate.

During the three months ended June 30, 2005, the Company repurchased the following shares:

Period	Total Number of Shares Purchased <sup>(1)</sup>	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs
April 1, 2005 to April 30, 2005	691,543	\$ 25.30	691,543	
May 1, 2005 to May 31, 2005	309,000	25.98	309,000	
June 1, 2005 to June 30, 2005	—	—	—	
<b>Total</b>	<b>1,000,543</b>	<b>\$ 25.51</b>	<b>1,000,543</b>	<b>1,999,457</b>

<sup>(1)</sup> All of these shares were purchased in open market transactions.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Submission of Matters to a Vote of Shareholders**

The Company's annual meeting of shareholders was held on April 20, 2005, at which the following persons were elected to the Board of Directors by a vote of shareholders, by the votes and for the terms indicated:

Director	Vote		Term Ending
	For	Withheld Authority	
John C. Hart	42,227,133	24,389,546	2008
Angus L. Macdonald	58,128,968	8,487,711	2008

In addition, the amendment to the Company's Articles of Incorporation to increase the number of shares of common stock that the Company is authorized to issue from 100,000,000 to 200,000,000 was approved by a vote of shareholders, by the following votes:

For	Against	Abstain
56,203,733	10,387,696	25,250

---

[Table of Contents](#)

**Item 5. Other Information**

None.

**Item 6. Exhibits**

<u>Number</u>	<u>Description</u>
3.1	Third Amendment to Second Restated Articles of Incorporation of FLIR Systems, Inc.
31.1	Principal Executive Officer Certification Pursuant to Sarbanes-Oxley Act of 2002, Section 302.
31.2	Principal Financial Officer Certification Pursuant to Sarbanes-Oxley Act of 2002, Section 302.
32.1	Principal Executive Officer Certification Pursuant to Sarbanes-Oxley Act of 2002, Section 906.
32.2	Principal Financial Officer Certification Pursuant to Sarbanes-Oxley Act of 2002, Section 906.

**SIGNATURES**

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date August 3, 2005

FLIR SYSTEMS, INC.

/s/ STEPHEN M. BAILEY

Stephen M. Bailey

Sr. Vice President, Finance and Chief Financial Officer

(Principal Accounting and Financial Officer and Duly Authorized Officer)

**Third Amendment to Second Restated Articles of Incorporation  
of  
FLIR Systems, Inc.**

Article II, Section B of the Corporation's Second Restated Articles of Incorporation, as amended, is hereby amended in its entirety as follows:

B. The authorized capital stock of the Corporation consists of 200,000,000 shares of common stock par value \$0.01 per share ("Common Stock") and 10,000,000 shares of preferred stock par value \$0.01 per share ("Preferred Stock").

I, Earl R. Lewis, certify that:

1. I have reviewed this report on Form 10-Q of FLIR Systems, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date August 3, 2005

/s/ EARL R. LEWIS

Earl R. Lewis  
President and Chief Executive Officer

I, Stephen M. Bailey, certify that:

1. I have reviewed this report on Form 10-Q of FLIR Systems, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date August 3, 2005

/s/ STEPHEN M. BAILEY

Stephen M. Bailey  
Sr. Vice President, Finance and Chief Financial Officer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of FLIR Systems, Inc. (the "Company") on Form 10-Q for the quarter ended June 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Earl R. Lewis, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date August 3, 2005

/s/ EARL R. LEWIS

Earl R. Lewis  
President and Chief Executive Officer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of FLIR Systems, Inc. (the "Company") on Form 10-Q for the quarter ended June 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Stephen M. Bailey, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date August 3, 2005

/s/ STEPHEN M. BAILEY

Stephen M. Bailey  
Chief Financial Officer